



**Board of Commissioners  
Meeting Minutes  
Linkletter Hall  
April 15, 2009**

The meeting was called to order at 6:00 p.m. in Linkletter Hall at Olympic Medical Center by Board President Jim Leskinovitch, and was opened with the pledge of allegiance. Present were Commissioners John Beitzel, Jim Cammack (via telephone), Arlene Engel, Jean Hordyk; CMO Scott Kennedy, MD; Assistant Administrators Pamela Hawney, Julie Rukstad, CTO Linda Brown; Director Deby King, Chief of Staff Mark Fischer, MD, Legal Counsel Craig Miller; public participants and Executive Assistant Gay Lynn Iseri. Commissioner Gary R. Smith and CEO Eric Lewis were excused.

**HOLLYWOOD NIGHTS RECOGNITION**

Executive Director of the Olympic Medical Center Foundation Bruce Skinner recognized those volunteers who made the February 22nd Academy Awards fund raising event a huge success. Attendees were photographed by paparazzi on the red carpet, interviewed by Todd Ortloff and Rhonda Curry upon their arrival and were able to watch the Academy Awards on 12 foot screens. This first annual event raised \$20,000 for the hospital with incredible participation from hospital employees. Next year's event will be held on March 7, 2010.

Commissioner Leskinovitch thanked Bruce and all the committee members for the success of all the events sponsored by the foundation on behalf of the medical center. Chief Executive Officer Eric Lewis reiterated his appreciation for the foundation. The next fund raising event was announced to be the annual Great Olympic Peninsula Duck Derby beginning on April 17, 2009.

**CONSENT AGENDA**

- Minutes for March 18, 2009, March 26, 2009 and April 1, 2009;
- Bad Debt for March 2009 in the amount of \$377,653.44;
- Vouchers for the month of March 2009 in the amount of \$5,514,666.42;
- Payroll for the Period of March 8 through March 21, 2009 in the amount of \$1,417,299.32

**MOTION:** To approve the consent agenda as presented. *Motion carried.*

**MEDICAL STAFF REPORT**

Chief of Staff Mark Fischer, MD requested approval of the Medical Staff recommendations from March 2009 as follows:

**ALLIED HEALTH PROFESSIONAL STAFF – FYI**

***Reappointment to the Provisional Allied Health Professional Staff:***

1. Minor, Lynda, ARNP Wound & Ostomy Specialist

**MEDICAL STAFF**

***Reappointment to the Courtesy Medical Staff:***

1. Eisenstadt, Mark, MD Psychiatry
2. Locke, Thomas, MD Family Medicine
3. Thompson, Paul, MD Dermatology

***Appointment to the Active Medical Staff:***

1. Wilson, Steve, MD Family Medicine

***Reappointment to the Active Medical Staff:***

1. Bundy, Pamela, MD Anesthesiology
2. Bush, Stephen, MD OB/GYN
3. Craven, Robert, MD Otolaryngology
4. Everett, Harold, MD Ophthalmology

***Appointment to the Provisional Active Medical Staff:***

1. Chen, Herbert, MD Radiology – Seattle Radiologists
2. Dudley, Morton, MD Radiology – Seattle Radiologists
3. Ephron, John, MD Radiology – Seattle Radiologists
4. Feldman, Robert, MD Radiology – Seattle Radiologists
5. Goiney, Robert, MD Radiology – Seattle Radiologists
6. Keyser, Charles, MD Radiology – Seattle Radiologists
7. Linn, Margaret, MD Radiology – Seattle Radiologists
8. Omdal, David, MD Radiology – Seattle Radiologists
9. Sidhu, Manrita, MD Radiology – Seattle Radiologists

***Appointment to the Telemedicine Staff:***

1. Fahmy, Raed, MD Cardiology - Cardiac Health Specialists
2. Hurt, Christopher, MD Radiology - Virtual Radiologic
3. Lau, Theodore, MD Cardiology - Cardiac Health Specialists
4. Maher, John, MD Radiology - Virtual Radiologic

**RESIDENT EVALUATION**

1. Fudge, Jessie, MD Family Medicine – Jamestown Family Health Clinic

**LOCUMS TENENS PRIVILEGES GRANTED – FYI**

1. Bass, Richard, MD Anesthesiology
2. Jones, William, MD Radiology
3. Parikh, Shirish, MD Radiology
4. Williams, Ann, MD Medical Oncology

***MOTION:*** To approve the March 2009 Medical Staff Credentials Report as presented. ***Motion carried.***

He then presented the bi-annual review of the medical staff policy G9 Credentials/Quality Assessment Files for approval.

**MOTION:** To approve medical staff policy G9, “Credentials/Quality Assessment Files” as presented. *Motion carried.*

Commissioner Leskinovitch encouraged board members to meet with the Medical Staff Services department to understand the credentialing procedure. Discussion ensued around the in-house physician quality assessment program, and Dr. Fischer was commended on his work at OMC over the years.

### **QUALITY REPORT**

Assistant Administrator Pam Hawney updated the board on the work of the Safety Committee of the Executive Quality Counsel. She highlighted 2008 accomplishments pertaining to national patient safety goals, announced the year long anticoagulation program was successful, shared improvements that were done to “Do Not Use” abbreviations, shared the safety dashboard with special emphasis on DNU abbreviations, critical values physician notification, culture of safety survey, and hand hygiene program. (See attached slides).

### ***Introduction of New Director of the DVHWC***

Commissioner John Beitzel introduced Margaret Preston, board president of the Dungeness Valley Health and Wellness Clinic, who introduced the new director of the Clinic since April 1, Rose Gibbs who came here from San Jose, CA. Ms. Gibbs said she oriented with Jamie Goodwin, past director of the clinic in March and went into nursing because it’s considered ‘service’.

### **FINANCIAL UPDATE**

Chief Financial Officer Julie Rukstad presented first quarter 2008 statistics compared to first quarter 2009 statistics, district quarter 1 operating results, district operating margin per quarter, total AR days which were currently at 51 days, days cash on hand came in at 81 days. (See attached slides).

### **PUBLIC COMMENT**

None.

### **OLD BUSINESS**

#### ***Peninsula Emergency Services, Inc. Agreement***

Chief Medical Officer Scott Kennedy, MD, Summarized the three year contract including a May 1, 2009 start date for the exclusive provider contract for emergency services at OMC. The per encounter rate will change from \$75 to \$90 dollars, a \$24,000 per year medical directorship stipend will be included, liability coverage will be covered by PESI, OMC will do the billing and collections and the term without cause is an 180 day notice by either party in writing.

**MOTION:** To approve the three year agreement with Peninsula Emergency Services, Inc. beginning May 1, 2009 as presented.

**Discussion:** The additional cost to this new contract will be approximately \$270,000 to \$285,000 for 2009. For the coming years, the total increased per year would be approximately \$440,000. Urgent care referral is still being developed, and currently being done with the orthopedic hot clinic. **Motion carried.**

## **CORRESPONDENCE**

None.

## **ADMINISTRATOR'S REPORT**

### ***State Budget***

Chief Executive Officer Eric Lewis spoke about our worst state budget since the depression, with \$360-400 million in cuts in Medicaid and Basic Health. Reimbursement cuts include 5% Medicaid reimbursement; the General Assistance for the unemployed (GAU) program will be saved, but will be reduced; Some Basic Health will become uninsured. He announced a meeting with State Representative Lynn Kessler was very helpful in her discussions with himself and Commissioners Jim Leskinovitch and John Beitzel. The OMC budget will have to be adjusted when final decisions are made at the state level.

### ***Operations Update***

#### ***Digital Mammography:***

Mr. Lewis announced digital mammography will hopefully be purchased this month as funding options are being finalized. Cash is not the optimal option, and we are looking at borrowing and looking at current rates. The implementation plan remains very critical.

### ***Regional Planning and Cooperation***

A resolution is being drafted that will focus on hospitals working together for planning and cooperation for physician recruitment, regional services, sharing staff, joint education, etc. It will be distributed when available and approval will be requested at a future meeting.

Commissioner Beitzel requested input to a letter written about health care reform from the rest of the board that will be sent as part of a collaborative effort from the entire county.

## **NEW BUSINESS**

### ***Physician Agreement***

Chief Medical Officer Scott Kennedy, MD presented details about a physician employment agreement with Carleen Bensen, MD, urologist. This three year contract will be a reduction in cost beginning May 1, 2009, still with every third night call responsibility.

**MOTION:** To approve the three year physician employment agreement for Carleen Bensen, MD urologist effective May 1, 2009 as presented. **Motion carried.**

**MEDICAL GROUP MANAGEMENT CONTRACT**

Dr. Kennedy announced a contract with a medical management firm, MedMan, to provide practice administrator service for Olympic Medical Physicians will be brought to the board in May. With almost 50 providers, mostly physicians spread over 9 clinics; it's become necessary to put this agreement in place. Physician leaders are meeting in a Physician Operations Council Pam Hawney, Julie Rukstad and Dr. Kennedy in consultation. MedMan is the oldest medical management firm in the country who work with HOGs (hospital owned groups) and DOGS (doctor owned groups) and are familiar with Part A clinics. They have also been engaged to develop the POC and to steady flow at the cancer center. The cost for this is \$202,000 dollars.

Mr. Lewis also noted they have 12 different consultants within their group for possible collaboration in operations and cost improvement.

**PUBLIC COMMENT**

None.

**OTHER**

Commissioner Leskinovitch noted CEO evaluation forms have been distributed for physician input, and results will be forwarded to the board for their information. Discussion will occur at the June work session, and followed up at the next meeting with the full board.

There being no further business, was adjourned at 7:17pm.

**APPROVED AND ADOPTED** this \_\_\_\_\_ day of \_\_\_\_\_, 2009.

**ATTEST:**

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President

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Secretary

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Commissioner

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